

2021 **PUBLIC POLICY GUIDE**



CONTENTS

- 3** About the Greater Phoenix Chamber's Public Affairs
- 4** Message from the Chairman
- 5** Engage in Public Affairs
- 6** Message from the President & CEO
- 7** Guiding Principles
- 8** Agriculture, Energy & Water Principles
- 10** Budget & Tax Principles
- 12** Education & Workforce Principles
- 14** Insurance & Health Care Principles
- 16** Legal & Regulatory Reform Principles
- 18** Transportation & Infrastructure Principles
- 20** Federal Issues
- 22** City of Phoenix
- 24** Participating Organizations
- 26** Greater Phoenix Chamber PAC
- 27** Public Policy Events
- 28** Sponsors

ABOUT THE GREATER PHOENIX CHAMBER'S PUBLIC AFFAIRS

The Greater Phoenix Chamber is one of the most respected leaders in public policy in Arizona. Driven by businesses, the Chamber serves as the voice of our members at every level of government

Every year the Chamber gathers business leaders, policy experts, and Chamber members to develop the Chamber's annual Public Policy Guide.

The Public Affairs program offers members the opportunity to participate in constructing policy priorities through six issue committees. These committees offer industry and community leaders, legal experts, and policy advocates the opportunity to evaluate policy and regulatory matters and form policy recommendations on behalf of the Chamber.

Throughout the year, the Public Affairs Committee and issue committees meet to review legislative bills and local ordinances, hear presentations, and unite in support of or against policy proposals impacting the business community.

The Public Affairs program unites government affairs professionals, industry practitioners, and business leaders to evaluate and craft meaningful policy recommendations and set policy priorities for the Chamber.

With a robust vetting and review process, the Chamber's Public Affairs program formulates policy positions and a legislative agenda to move Phoenix forward!

Your Public Affairs Team



TODD SANDERS
President & CEO



MIKE HUCKINS
Vice President,
Public Affairs



JEN SPRINGMAN
Senior Manager,
Public Affairs

MESSAGE FROM THE CHAIRMAN



The Greater Phoenix Chamber's Public Affairs Committee is a high-level opportunity for Chamber members to participate in crafting the policy priorities that support business success.

The Chamber's six issue committees convene community leaders, legal experts, policy advocates, and business owners from all business sectors and industries to utilize their expertise to evaluate policy and regulatory matters, and form policy recommendations.

The issue committees determine individual guiding principles before submitting them to the Public Affairs Committee for review. The Public Affairs Committee discusses, debates, and fine-tunes the recommendations and submits them to the Chamber's Board of Directors for evaluation and final approval. The Board-approved recommendations become the Chamber's guiding principles, which drive our advocacy efforts each legislative session.

After the guiding principles are approved, the committees meet regularly throughout the year to review legislative bills and local ordinances, hear presentations from top policy-makers and business leaders, and decide whether to support or oppose policy proposals impacting the business community.

As a core pillar of the Chamber's mission, it is vital for business owners and entrepreneurs to have a strong voice in the legislative and regulatory process, not only to oppose measures that are bad for business, but also to support pro-business elected officials and policies.

The greatest benefit of the Chamber's Public Affairs efforts is providing business leaders a seat at the table and a strong, united voice in the policy-setting and regulatory process at all levels of government. Arizona's quality of life is improving because of our collaborative advocacy.

Simply put, when the business community talks, our elected officials listen.

Jaime A. Molera is a partner with Molera Alvarez. His achievements in government affairs, business, and education helped him earn a national reputation as a trusted, results-oriented leader, and a major force for civic and social progress. Molera serves as an adviser and confidant for scores of political leaders, business entities, and community organizations.

ENGAGE IN PUBLIC AFFAIRS

The Greater Phoenix Chamber's members drive the organization's public policy efforts—our dedicated staff is here to represent YOU.

Members are encouraged to participate in the Public Affairs process throughout the year. The Chamber's Public Affairs program allows your business a voice in the issues that matter most to your company. Companies may send representation to participate in any of the Chamber's six issue committees:



Agriculture, Environment & Water



Budget & Tax



Education & Workforce



Insurance & Health Care



Legal & Regulatory Reform



Transportation & Infrastructure

Greater Phoenix Chamber Premier members may further amplify their voices by participating in Public Affairs committee meetings. At the Public Affairs meetings, legislation is vetted and recommendations are made by the issue committee chairs, and recommendations on which bills to support or oppose are voted on by the broader committee.

50+ Committee Meetings Annually

Public policy is important for every business! Learn more about getting involved at www.phoenixchamber.com/policy.

THE PROCESS

1 Six Issue Committees

Our six issue committees meet in September to discuss and evaluate each committee's guiding principles.

2 Finalized Guiding Principles

Each committee's finalized guiding principles document is then sent to the Public Affairs Committee.

3 Public Affairs Committee

Review ▶ Approve ▶ Send to the Board

4 Chamber's Board of Directors

The final step in approval is the Chamber's Board of Directors meeting in November.

5 Approved

Once approved by the Board, each committee's guiding principles document is compiled to create the Chamber's Policy Guide for the upcoming year.

A MESSAGE FROM THE PRESIDENT & CEO



The Greater Phoenix Chamber is the leading business organization in the Greater Phoenix region.

Throughout our esteemed history, we have represented the interests of the business community by advocating for public policy measures that strengthen the Greater Phoenix region and create an environment for businesses to prosper.

To say that 2020 was unprecedented would be an understatement. As the global pandemic altered how we interact with those around us and how we do business, the Chamber's public policy team remained steadfast in their commitment to working with elected leaders to ensure that businesses could succeed while we kept our community safe.

I am proud of the Chamber's unwavering dedication to our members. As the new legislative session begins, we will continue to be a leading voice in calling for policies that provide businesses with the necessary protections needed to stay safe and return strong.

Beyond our member-driven advocacy at the state and city levels of government, a significant component of our influence is a result of the Chamber's Political Action Committee (PAC), which encourages and facilitates our members' participation in governmental processes.

In the 2020 election, the Chamber team and the PAC Board of Directors thoroughly vetted and endorsed candidates who met the strict threshold that aligns with our guiding principles. The candidates we endorsed demonstrated a strong focus on economic prosperity and opposing policies that will harm economic potential. I am proud to share that 94% of the PAC-endorsed candidates were elected into office.

With over a century of experience in vetting legislation and four decades of candidate endorsements, the Chamber is undoubtedly the most qualified organization to represent your business needs.

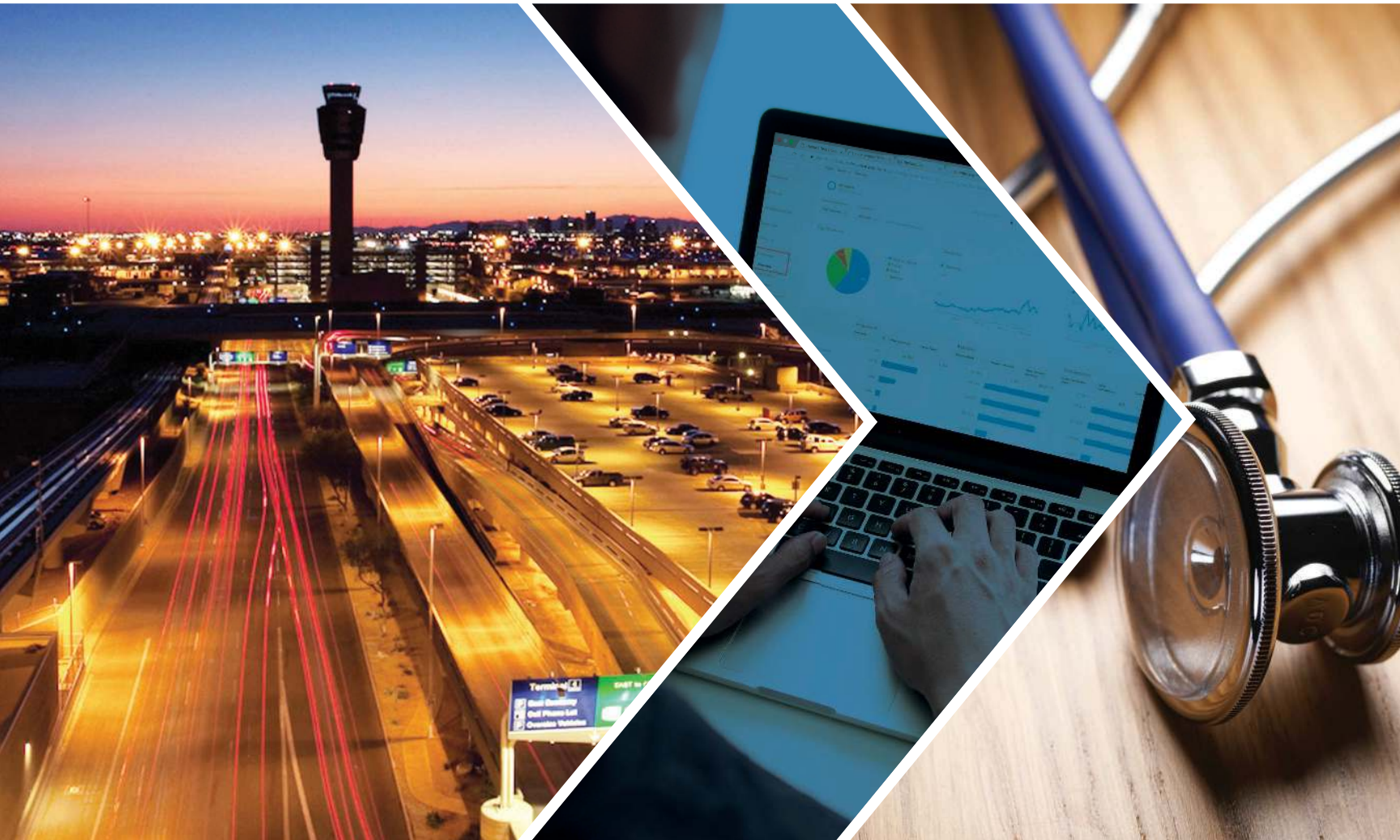
I look forward to the challenges and opportunities that await us in 2021. I encourage you to join an issue committee, subscribe to our Policy In Focus newsletter, and allow us to amplify your voice as we work together for a stronger Arizona.

Sincerely,

A handwritten signature in black ink that reads "Todd Sanders". The signature is written in a cursive, flowing style.

Todd Sanders

GUIDING PRINCIPLES





AGRICULTURE, ENVIRONMENT & WATER

PURPOSE

Works to support environment, water and natural resources policies that are based on sound science and responsive to Arizona's unique needs. The committee responds to the needs of the business community by participating in policy-making that supports a strong business climate, while respecting the state's natural resources.

GUIDING PRINCIPLES 2021

- Advocate for policies that protect public health and enhance Arizona's natural resources and environment, while protecting the rights of the regulated community and promoting a strong business climate.
- Advocate for legislation, regulation, and policies that are based on sound science, cost-effectiveness, and technological feasibility.
- Provide regulatory certainty that is based on clear statutory authority.
- Minimize and fairly allocate compliance costs.
- Promote innovation and market-based strategies based on Arizona's unique environment.
- Promote and preserve administration of federal programs by the state of Arizona consistent with and not duplicative of existing federal, state, and local legislation.
- Support efforts to streamline government, reduce the current regulatory burden where appropriate, and oppose new regulations that would unduly burden employers and prevent them from growing and creating new jobs. Encourage agencies to utilize Arizona Management System (AMS) processes to reduce regulatory burdens without affecting core agency functions.
- Support reasonable and cost-effective efforts to address critical infrastructure needs in response to pending shortages on the Colorado River including aging infrastructure that will enhance their ability to meet the water needs of their community and the continued growth of the economy.
- Recognize the electric power grid and other natural resources infrastructure delivery systems as assets requiring consistent maintenance, improvement and support through investments by all of those who use and operate them.
- Support updated utility rates for solar rooftop customers that distribute system costs equitably by creating mechanisms that recover grid costs from distributed generation customers, enhance cost transparency, and minimize cost shifting between consumer classes to ensure all customers pay a fair and equitable share of costs to maintain the electric grid and to keep it operating reliably at all times.

- Support electricity rates that equitably charge customers for their use of the grid and encourage customers to reduce strain on the electric system during high/peak-use times of the day.
- Protect Arizona's Colorado River allotment and Arizona's ability to effectively manage the allotment including maintaining the reliability of those supplies for current and future use in Arizona.
- Promote water conservation and similar efforts that will protect the water elevation of Lake Mead, including implementation of the Lower Colorado River Basin Drought Contingency Plan (DCP).
- Support Arizona in defending State primacy and the State's role under the Clean Air Act while working cooperatively with the EPA to implement reasonable, state-driven carbon emissions regulations. Support legal pursuits against the EPA in the event the EPA does not give deference to Arizona's reasoned policy and technical determinations.
- Encourage and facilitate the active management and thinning of Arizona's federal and state forest lands to improve and protect watershed health through support for continued collaboration efforts with state and federal agencies such as the Four Forest Restoration Initiative Phase 2 Request for Proposal, public-private partnerships, investment in forest restoration projects, and economic development programs to support the attraction, retention and expansion of forest products industry.

CO-CHAIRS:



Jason Baran, SRP



Todd Wynn, APS





BUDGET & TAX

PURPOSE

Works to promote tax and budget policies that support the retention and growth of existing businesses, attract new investment, with an emphasis on private investment, and encourage employment in the greater Phoenix region and Arizona. Serves as a partner with other Chamber issue committees in evaluating policies that have a tax and/or fiscal impact.

GUIDING PRINCIPLES 2021

- Support equitable tax and fiscal policies that will attract new investment and encourage job growth in Greater Phoenix and Arizona while allowing existing businesses to flourish.
- Support budget policies that balance the collection of revenues to maintain essential services and constitutionally mandated requirements while ensuring continued economic vitality of business and industry.
- Prioritize efforts to create jobs and facilitate growth when considering tax reform proposals.
- Oppose fund sweeps as a budget-balancing mechanism.
- Encourage state and local governments to exercise fiscal prudence, including maintaining appropriate, but not excessive, reserves to maximize bond ratings and to maximize resultant savings from improved borrowing costs.
- Encourage cities and counties to conduct frequent citizen reviews of their quality and delivery of current services and compare the results to other local governments in the state and, when possible, against available benchmarks.

FISCAL PRINCIPLES

The Greater Phoenix Chamber (GPC) urges lawmakers to adopt and follow a fiscal model that is fair, sound, balanced, and promotes job creation and economic vitality. Because the budget impacts all aspects of state government, GPC has developed this fiscal principles document to help guide its comprehensive policy recommendations.

Enhance Arizona's Economy

- Promote pro-business tax policies and tax reform proposals that maximize the creation and retention of jobs and return on investment that facilitates economic growth.
- Promote and support the expansion of Arizona's comprehensive statewide transportation system to accommodate future population growth and the needs of the private sector to move people and goods in an efficient manner. Make immediate and strategic investments in transportation that can be supported by current federal, state, and local budgets.

Establish Best Practices

- **Multi-year budget forecasting:** Budgets should include a thoughtful assessment of the dynamic impacts of policy and fiscal proposals, augmenting the traditional static analysis on a multi-year basis (3 to 5 years).
- **Transparency in Annual Budget Development:** The development of the State's annual budget should proceed in an orderly, public process involving all members of standing Appropriations Committees in order to ensure full discussion and understanding of the

budget proposals and their consequences for taxpayers, programs, and other stakeholders. The use of catch-all Budget Reconciliation Bills to insert non-budget related policy items should be eliminated or significantly curtailed. Lawmakers should scrutinize efforts that circumvent the appropriation process through earmarking or other means.

- **Transparency for Major Policy Shifts:** All decisions to increase or decrease taxes, borrow or shift costs should be done through the standing public committee process with a full understanding of the consequences to taxpayers, the state, and other stakeholders.
- **Budget Crisis Response:** State and local government leaders should timely respond to substantial declines in governmental revenues, including but not limited to taxes, tuition, fees for service, etc., that endanger funding for key government services that are essential to economic vitality.
- **Federal Funds:** Because federal dollars play a significant role in state financing, policymakers and stakeholders should recognize the interplay between federal and state funds and plan for the impact of inevitable changes to those funds.
- **Public Pension & Retirement Systems:** Lawmakers should further reform the public pension and retirement systems, legislatively and constitutionally, in ways that will ensure the systems are financially and actuarially sound and will not cause unexpected and excessive future costs to government, public employees and taxpayers.
- **Debt:** Lawmakers must exercise fiscal discipline to reduce the state's ongoing exposure to debt and adhere to existing constitutional requirements.
- **Taxes:**
 - o When considering changes to the tax code, all areas of the tax code should be evaluated for impact to the economy and the stability of future revenue.
 - o Support the continued implementation and uniformity of adopted tax reductions, reforms and simplifications and efforts at uniformity in TPT bases between the state and municipalities.
 - o Elected policymakers should look to create a more simplified tax system that promotes equity, ease of

administration, and increased compliance, rather than being left to administrative discretion.

- o Recognizing there is a need to strike a balance between spending and revenues, before considering a tax increase, every effort should be made to first identify and implement thoughtful, permanent reductions in government spending, leaving no options off the negotiating table.
- o Focus special attention on selecting a tax increase that minimizes damage to the economy whenever prudence requires a tax increase to fund essential government services.
- o Support a statutory clarification regarding the taxation of digital goods and services; with the objective of providing taxpayer clarity and certainty regarding the taxation of the cloud-based services industry.
- **Fee Reform:** Elected policymakers should treat fee increases, hidden taxes, fund sweeps, rollovers, and cost shifting with the same careful consideration as tax increases, recognizing the impact each of these practices has on the economy.
- **State Infrastructure:** Support expansion and improvements in essential public infrastructure projects that promote economic vitality.
- **Public Technology:** Support improvements in state and local government information technology infrastructure to ensure efficient and effective government operations.

CO-CHAIRS:



Alan Maguire,
The Maguire Company



Brandy Petrone,
Goodman Schwartz
Public Affairs



EDUCATION & WORKFORCE

PURPOSE

Works to enhance academic achievement and accountability while offering appropriate skill training that answers employment needs to create a more effective workforce.

GUIDING PRINCIPLES 2021

Employment Policies

- Advocate for employment policies that encourage job creation and retention and fosters an environment for continued business expansion.
- Support the rights of employers to determine appropriate policies and procedures to meet the unique needs of their business or organization, as well as reduce costs and administrative burdens. Key areas include immigration, workforce development, workers' compensation insurance, unemployment insurance, and job training.
- Support policies that allow employers to maintain a safe workplace, including the ability to regulate weapons and a drug free workplace, especially the opioid epidemic, as well as promote other workplace safety measures and workplace efficiencies.
- Support policies that enable employers to promote skill and educational development, as well as eliminate barriers to employment. Policies should enable employers to easily navigate changes in the economy and be responsive to the dynamic nature of Arizona's economy.
- Oppose efforts to place wage and benefit mandates and restrictions on industry.
- Support licensing efforts that strike the right balance to protect consumers and promote economic growth and employment opportunity. Policies should be developed that calibrate regulations to meet the needs of today's consumers, workers, employers and job markets. Support licensing that is closely targeted to protecting public health and safety, are not overly broad or burdensome, considers licensure's costs and benefits, and reduces licensing's barriers to mobility.

Education, Career Readiness and Job Training

- Support appropriate levels of stable and equitable funding for the P-20 education system with emphasis on performance measures tied to academic outcomes.
- Support the efforts of Achieve60AZ to reach the goal of 60 percent of our adult population, ages 25-64, having a professional certificate or degree by 2030.
- Demand high expectations of all students and educational institutions, eliminate the achievement gap, and maximize public-private partnerships to help close the digital divide.
- Promote policies that hold all educational institutions accountable for producing high quality outcomes.

K- 12 Education

- Support access to high quality, evidence-based early childhood programs for all families in our community including programs designed to improve the learning, behavior and social-emotional development of young children.

- Advocate for policies that reduce inequities created by local property taxing options and revise weights in the funding formula that improve equitable access to all public schools and public-school students.
- Support efforts to identify and adopt necessary reforms that lead to equitable and improved special education funding.
- Support policies that increase the number of students who are college and career ready by focusing on Arizona's College and Career Ready Standards, Science Technology Engineering & Math (STEM), and other high-quality, rigorous academic coursework and industry-specific standards, including support for Career and Technical Education (CTED) programs.
- Support Arizona career and technical education districts and programs, increasing awareness for students to access CTE and obtain in-demand industry credentials.
- Advocate for educational policies that will endeavor to decrease the high school drop-out rate, pursue higher education, and provide meaningful levels of training and education for quality employment to ensure that graduates are college or career ready.
- Support cost-effective mechanisms to enhance access to high quality education opportunities that lead to academic proficiencies by the end of third grade.
- Support policies that promote academic readiness at all levels of education along with metrics in order to meaningfully measure progress.
- Advance responsible financial and academic reforms to Arizona's K-12 education system that result in improved student academic outcomes and yield a strong prepared workforce, placing emphasis on proven achievement and transparent use of funds.

Higher Education

- Encourage and support an accountable system of public and private educational institutions that are sufficiently funded and provided flexibility in resource spending to develop a quality workforce, encourage innovation, and foster entrepreneurship.

- Support universities and other Arizona research institutions as being an important driver of economic development, including retention, expansion, and the formation of new industries.
- Support a robust community college system that creates structured career pathways.
- Strengthen public universities with a stable funding model to cover costs to educate resident students, supporting critical capital projects, and enhanced flexibility to ensure access for qualified students, world-class research capabilities and an excellent workforce preparation.
- Encourage the recruitment of out-of-state and foreign students to our public and private universities systems.
- Support enterprise model of operations which recognizes and advances each university and its differentiated mission.
- Support efforts to reduce regulation, increase operational flexibility and minimize costs of conducting business.
- Support Arizona's students and the state's public and private higher education institutions and providers so that they produce a well-educated and highly-skilled workforce that meets the demands of Arizona's expanding economy.

CO-CHAIRS:



Jay Kaprosy,
Veridus



Marc Osborn,
Kutak Rock, LLP



INSURANCE & HEALTH CARE

PURPOSE

Supports strong insurance and healthcare markets that offer affordable, quality options to Arizona's businesses and residents and creates a favorable business environment for these industries to thrive.

GUIDING PRINCIPLES 2021

Health Care

- Support a robust public-private partnership that makes Arizona's AHCCCS program among the strongest in the nation. Preserve the Medicaid Restoration and expansion coverage gains made by the legislature in 2013, the restoration of KidsCare in 2016, and encourage continued innovation in AHCCCS that advocates healthcare for our state's children and adults.
- Advocate for a free-market based health care system that offers affordable, cost-effective and quality health care options to businesses and individuals.
- Support efforts to address shortages of physicians, nurses, other healthcare professionals and direct care workers across the state addressing physical and mental health; including, but not limited to, expanding graduate medical education and providing funding for the State Primary Care Provider Loan Repayment Program.
- Support policies that enhance Arizona's behavioral health system for the betterment of Arizona's workforce.
- Oppose unnecessary (i) state regulation, (ii) cost-shifting, (iii) coverage requirements, and (iv) government mandates while encouraging a fair, competitive, free market environment.
- Oppose single payer and expansion of government programs that place the private market at a competitive disadvantage. Encourage evidence-based policy solutions.
- Pursue innovative reimbursement strategies, grants and other federal funding opportunities for private and public entities.
- Support sustainable, market-based measures and continuation of the Disproportionate Share Hospitals program to reduce uncompensated care and the number of uninsured.
- Promote and recognize delivery system innovations that improve the quality of and access to patient care, maximize efficiencies, increase care coordination and reduce medical costs.
- Support Arizona's health care industry to ensure that state-managed health insurance programs are reasonably funded so providers do not shift costs onto the private sector.

- Work in conjunction with the healthcare industry to address the opioid epidemic and enhance access to substance use disorder treatment services.
- Support legal reforms at both the state and federal level to ensure businesses, health care providers, and non-profit organizations are protected from abusive litigation related to current and future public health crises and emergencies.
- Oppose unnecessary and duplicative reporting requirements and policies that would exacerbate financial losses and place additional burdens on the healthcare and non-profit industry in the midst of and aftermath of public health crises and pandemics.

Insurance

- Advocate for a competitive, affordable and high-quality regulatory system for all lines of insurance that provides reasonable consumer protection while encouraging insurers to do business and establish operations in Arizona.
- Support efforts to remove burdensome regulations that unnecessarily restrict competition in the insurance marketplace.
- Oppose unnecessary (i) state regulation, (ii) cost-shifting, (iii) coverage requirements, and (iv) government mandates while encouraging a fair, competitive, free market environment.
- Encourage local governments to pursue or continue greater use of alternative health care plans, such as health savings accounts, which control costs and promote consumer choice.
- Support legal reforms at both the state and federal level to ensure businesses, health care providers, and non-profit organizations are protected from abusive litigation related to current and future public health crises and emergencies.
- Oppose any effort to legislatively expand contractual obligations of an existing in force insurance agreement.

CO-CHAIRS:



Kathi Beranek,
Blue Cross Blue Shield of Arizona



Don Isaacson,
Isaacson Law Firm



LEGAL & REGULATORY REFORM

PURPOSE

Addresses a variety of legal issues including tort and regulatory reform, labor/union, ballot reform, and election/campaign finance reform.

GUIDING PRINCIPLES 2021

Campaign Finance/Lobbying Expenditure Reporting

- Ensure that any changes to the campaign finance system are consistent, clear, transparent, and that fundraising and reporting rules are uniformly enforced.
- Ensure that any proposed changes to the state or local lobbying registration and reporting systems are clear, transparent, and able to be uniformly enforced.

Initiatives and Referendum

- Support reforms to establish a transparent process allowing the public, judiciary, and legislature to review proposed initiatives and provide input prior to qualifying for the ballot, including engaging in the current legislative council review process.
- Support initiative and referendum reform in that all voter-approved measures should be re-referred periodically or terminated after a specific period of time. Elected policymakers should have the flexibility to carry out the will of the people and make the corrections necessary due to unintended consequences.
- Support reforms that harmonize state-wide and local election laws to prevent fraud in the signature-gathering process for all proposed ballot initiatives and to help ensure that initiatives are advanced by the Arizona voting public and not out-of-state interests.

Legal Reform and the Courts

- Support reforms to reduce frivolous and vexatious lawsuits and to resolve legal disputes in a fair, predictable, equitable, and timely manner.
- Support legal reforms at both the state and federal level to ensure businesses are protected from abusive litigation related to current and future public health crises and emergencies.
- Support sufficient funding for the entire court system to ensure timely and cost-efficient resolution of issues that impact business, including information technology issues.

Workplace policies

- Support the rights of employers to determine appropriate employment policies and procedures to meet the unique needs of their business or organization, including labor and union policies.
- Advocate for cooperative policies to ensure post-emergency return to work scenarios are practical and are able to be implemented while maximizing safety measures.

Regulatory Reform

- Support efforts to streamline government, reduce the current regulatory burden where appropriate, and oppose new regulations that would unduly burden employers and prevent them from growing and creating new jobs. Encourage agencies to utilize Arizona Management System (AMS) processes to reduce regulatory burdens without affecting core agency functions.
- Support non-duplicative regulatory policies that are based on clear statutory authority and that promote accountability, transparency, fairness, certainty, cost-effectiveness, and technical feasibility.
- Support state and local government efforts to modernize permitting processes and enhanced virtual meeting, hearing and application options when possible. In particular, support the development of procedures and tools to reduce the aggregate time required to conduct reviews and make permitting decisions, while improving accountability, transparency, collaborative efforts, and outcomes for communities.
- Advocate for the adoption of licensing reforms that ensure the health and safety functions of occupational licensure are maintained and provide flexibility during emergencies for education and training requirements.
- Support state and local government efforts to modernize permitting processes. In particular, support the development of procedures and tools to reduce the aggregate time required to conduct reviews and make permitting decisions, while improving accountability, transparency, collaborative efforts, and outcomes for communities.

CO-CHAIRS:



Michelle Bolton,
Cox Communications

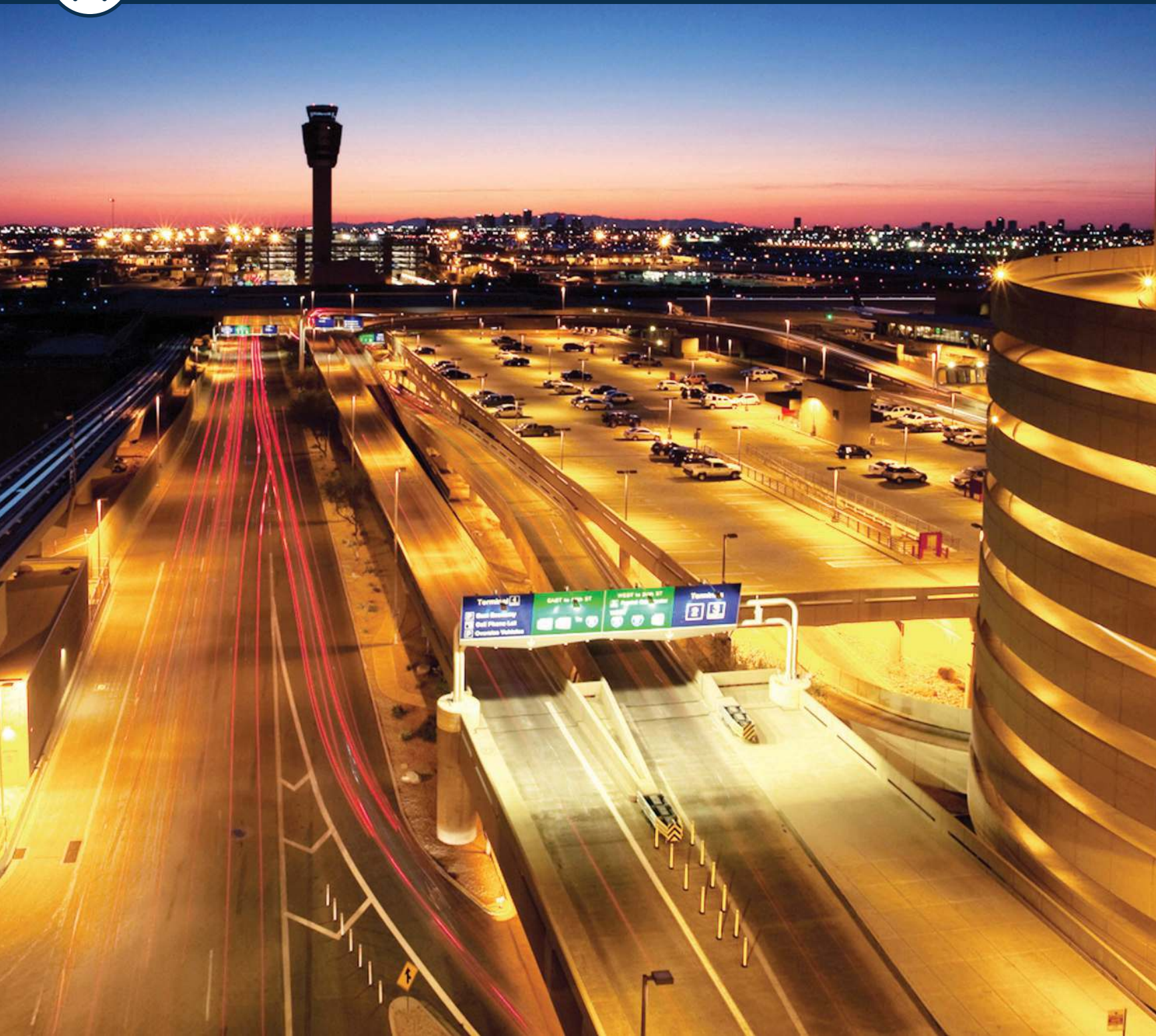


Janna Day,
AZ Policy Connect





TRANSPORTATION & INFRASTRUCTURE



PURPOSE

Support the development and maintenance of a balanced and cost-efficient transportation system that involves all modes of transportation that improves safety, mobility, and connectivity, and reduces congestion for the region's employers, goods, residents and visitors alike. The committee evaluates all proposed modes of transportation projects and issues, and advocates for the protection and growth of investments and policies that will improve safety, mobility, contribute to a sustainable and healthy economy of the region and build coalitions representative of the diverse and multi-generational population in the region.

GUIDING PRINCIPLES 2021

- Promote a quality, multimodal transportation system that allows people and goods to move efficiently, conveniently, safely, and reliably around the region that is necessary to preserve and improve quality of life, economic growth, and environmental quality.
- Support transportation investments that will improve mobility and contribute to economic development, environmental quality, and jobs.
- Support efforts to secure, protect and increase revenues and resources for transportation needs from all sources that are consistent with the Greater Phoenix Chamber's Budget and Tax Guiding Principles.
- Support efforts to protect and enhance the regional air transportation system, including Phoenix Sky Harbor International Airport's continuing role as the region's premier airport.
- Support state and local policies governing use of the public rights of ways that ensure fair access and reasonable regulation of all rights of way users without adding costs that prematurely and unnecessarily burden the users of the public rights of way.
- Support strategic and consistent policies that will contribute to increasing all modes of transportation safety for all users.
- Encourage local determination of voter-approved funding for implementation of the regional transportation plan.
- Support new ideas and innovation relating to new mobility opportunities, while ensuring equitable regulations and taxation on all forms of ground passenger non-medical transportation.

CO-CHAIRS:



Jeff Ford,
Olsson



Manny Tarango,
SRP



FEDERAL ISSUES



Every year, the Greater Phoenix Chamber leads an annual trip to Washington D.C., allowing our members to participate in several productive meetings and forums, and provide national leaders the opportunity to hear from Arizona's business and community leaders. This trip provides a platform for the Chamber and its members to connect and elevate the local impact of national issues.

Due to COVID-19, the 2020 trip was cancelled, but the Chamber will continue to focus on key areas to engage with the delegation.

EDUCATION & WORKFORCE

The pathway to a strong economy is built by a strong education and talent development network. The Chamber advocates to enhance academic achievement and accountability at every level, and advocates for appropriate skill training that supports an effective workforce.

The Chamber supports utilizing Talent Pipeline Management® principles as a workforce strategy and relying on innovative systems, such as the Job Data Exchange, to allow employers to obtain the talent needed to grow.

The Chamber is supportive of federal proposals that provide states with the tools and funding to foster an education system that works for local communities and allows flexibility in design and implementation.

HEALTH CARE & COVID RELATED ISSUES

Health care continues to be a key issue for businesses and individuals, especially amid the pandemic. The Chamber encourages Congress to provide regulatory certainty and clarity regarding health care issues.

Employers remain the primary payers of health care in Arizona. Two-thirds of prescription drug costs are paid by employers and other entities. As drug prices rapidly increase, it's

important that employers continue to have access to tools that encourage employees to utilize generic and other cost-effective medicine.

We also encourage Congress and administration to focus on providing effective regulatory and financial relief to businesses during the pandemic. Solutions include ensuring health care workers have the resources they need to continue protecting the public, maintaining the PPP relief program, and passing liability reforms that ensure our businesses can continue operating safely without fear of frivolous lawsuits.

TRADE

Trade will continue to be an issue with significant local implications. The passage of the United States Mexico Canada Agreement (USMCA) was an important first step to trade modernization, ensuring the three countries will have continued, thriving economic relationships that benefit all parties.

As the new Congress and Administration take office, further trade building relationships will be needed. Prime candidates include China and Europe.

The Chamber advocates trade resolutions that promote economic growth and support Arizona's exports. The Chamber will continue to monitor the federal government's progress on trade and ensure that Arizona's delegation understands how crucial strong trade relations are to maintaining Arizona's economic vitality.

INFRASTRUCTURE

The need for a comprehensive infrastructure plan remains pivotal. States and cities across the nation are dealing with aging infrastructure and the need for new, 21st century roads and bridges.

Additionally, as cities and industries continue to expand, the surrounding infrastructure needs to be increased to keep up with demand.

The tough questions that must be answered by federal leaders are how and where to invest the money to ensure the U.S. infrastructure is safe and able to provide the required capacity to keep up with demand.

The cost of inaction is more expensive than pro-active investments in the transportation systems at the national level. The average American loses up to \$1,000 annually in lost fuel due to traffic congestion and up to \$600 per year in car maintenance due to poor road conditions. Although technology is advancing to provide alternate transportation options, a very small percentage of miles traveled are from fuel sources other than gas or diesel.

Locally and federally, there is still a call to reevaluate the possibility of raising the gas tax to supply adequate infrastructure funding along with other revenue-generating options to deal with this need.

The Chamber advocates for a healthy, multi-modal transportation and transit system that meets the needs of businesses and supports safe, reliable infrastructure in states and cities. We believe this is a prime policy area for bipartisanship and practical solutions.



CITY OF PHOENIX

As your advocate, the Chamber wants to help you connect with your local leaders. Some of the most important and impactful local policy changes happen at city council. Phoenix businesses and residents are encouraged to engage with city council members and connect with city department leaders on issues that impact your business and your district.

MAYOR



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DISTRICT 4



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DISTRICT 5



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DISTRICT 6



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DISTRICT 7



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DISTRICT 8



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DEPUTY CITY MANAGER



Karen Peters

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PARTICIPATING ORGANIZATIONS

A New Leaf - Phoenix Day	Arizona Commerce Authority	BMO Harris Bank - Main Office	Cognizant Technology Solutions	First Fidelity Bank - Biltmore
AAA Arizona Main Office	Arizona Community Foundation	BNC National Bank	Companion Pets, Inc.	First Transit
AAA Scholarship Foundation	Arizona Complete Health	BOK Financial (formerly Bank of Arizona Corporate Office)	Compass Strategies Public Affairs	FirstBank - 20th St. & Camelback
AASK - East Valley	Arizona Coyotes Hockey Club	Border States Electric Supply	Concentra Medical Center	Forrest Anderson Plumbing & AC Co.
AASK - Phoenix - Main	Arizona Diamondbacks	Boys & Girls Clubs of the Valley	Consumer Cellular	Fox Restaurant Concepts
AASK - West Valley	Arizona Federal Credit Union (formerly Pinnacle Bank)	Bubbies Homemade Ice Cream	CopperPoint Mutual Insurance Co.	FOX Sports Arizona
Acronis	Arizona Governmental Affairs	Cafe Valley, Inc.	Corgan	Freeport-McMoRan, Inc.
Adelante Healthcare	Arizona Lottery	Camelback Strategy Group	Courtyard & Residence Inn by Marriott Downtown Phoenix	Galvanize
ADOT - Communications	Arizona News Service (AZ Capitol Times)	Cancer Treatment Centers of America at Western Regional Medical Center	Cox Communications	Gensler
ADP, LLC	Arizona Public Service Co. - APS	Capitol Consulting, LLC	Crisis Response Network, Inc.	Goodman Schwartz Public Affairs
Aetna Medicaid/MercyCare	Arizona State University	Carecentrix	Cruise	Goodwill of Central and Northern Arizona
Aim to Win, LLC	Arizona's Children Association	Carlisle Companies Incorporated	Cushman & Wakefield of Arizona, Inc.	Grand Canyon University
Alliance Bank of Arizona - CityScope	Associated General Contractors	Carvana	Delta Dental of Arizona	Grant Thornton, LLP
Alliance of Arizona Nonprofits	Atlas Capital, LLC	Casino Arizona	Desert Diamond Casino West Valley	Greenstone Management Partners, LLC
Alston Construction, Inc.	AutoMate	Catholic Education Arizona	Dignity Health	Grifols, Inc./Biomat USA
Amanda Hope Rainbow Angels	Avertium (formerly Terra Verde)	CBN Building Maintenance	Dircks Moving & Logistics	Hannay Realty Advisors
Amazon	Avnet, Inc.	CBRE	DMB Associates	Hawaiian Airlines
American Airlines	AZ Policy Connect	Celgene Corporation	Dorn Policy Group, Inc.	Hayward Industries, Inc.
American Council of Engineering Companies of Arizona - ACEC Arizona	B3 Strategies	Center for the Future of Arizona	DPR Construction	HDR Engineering, Inc.
American Red Cross of Greater Phoenix	Bank 34	Central Arizona Project (CAP)	Duffy Group, Inc.	Health Current
American Technology Specialists	Bank of America - Collier Center	CenturyLink	EagleOne Private Wealth Management of Raymond James	Health System Alliance of Arizona
Arizona Alliance for Community Health Centers	Bankers Trust Company	Charles Schwab & Co., Inc.	Eide Bailly, LLP	Helios Education Foundation
Arizona Association of Realtors	Banner Health	Chevron Corporation	Elite Roofing Supply	Hensley Beverage Company
Arizona Bankers Association	BASIS Charter Schools	CIGNA	ELOI	Highground, Inc.
Arizona Board of Regents	Beatitudes Campus	Cisco Systems, Inc.	Enterprise Holdings	Home Builders Association of Central Arizona
Arizona Cattle Feeders' Association	Benchmark	City of Phoenix Aviation Dept./Public Relations	EPCOR Water	Honeywell International
Arizona Chapter of NAIOP, Inc.	BioCare Global	City of Phoenix Manager's Office	Equality Health, LLC	HonorHealth
Arizona Charter Schools Association	Blue Cross Blue Shield of Arizona	Cizek Associates, Inc.	Ernst & Young, LLP	Hotel Palomar
			Fennemore Craig, P.C.	Hundred Life Design
			Fingerpaint	I.C. Medical, Inc.
				Ideas Collide

Insight Enterprises, Inc.	Mayo Clinic	Planet Fitness - Estrella	Snell & Wilmer, LLP	University of Phoenix
Iora Primary Care - Avondale	McCarthy Building Companies, Inc.	Planet Fitness - Gilbert - Gateway	SOLVE	Univison Arizona
Iora Primary Care - Deer Valley	MDA Leadership Consulting, Inc.	Planet Fitness - Main	Sonora Quest Laboratories	US Bank - Phoenix Tower
Iora Primary Care - Indian School	Merchants Information Solutions, Inc.	Planet Fitness - South Mountain - Phoenix	Southwest Airlines	USAA
Iora Primary Care - Mesa/Ellsworth	Milwaukee Brewers Baseball Club, LP	Planet Fitness - Yuma	Southwest Gas Corporation	Valley of the Sun United Way
Isaacson Law Firm, P.C.	Molera Alvarez, LLC	Planet Fitness Regional Office - Tempe	Specialized Services Co. (SSC Boring)	Valley of The Sun YMCA
ISSA	Moses Behavioral Care	Plaza Companies	St. Luke's Behavioral Health Center	Valleywise Health (formerly MIHS)
Jennings Strouss & Salmon, PLC Attorneys at Law	National Bank of Arizona - Biltmore	Plexus	State Farm Insurance	Vanir Construction
Jewish Family & Children's Service (JFCS)	Northern Arizona University	Policy AZ, LLC	Stingley Management, Inc.	Veincare of Arizona
JPMorgan Chase Bank, NA - Chase Tower	Notre Dame Federal Credit Union - Notre Dame FCU	Policy Development Group, Inc.	Sunbelt Holdings	Versant Capital Management, Inc.
Kitchell Corp.	NucleusTek, Inc.	Polsinelli	Sundt Construction, Inc.	Village Health Clubs & Spas - Camelback
KJZZ 91.5 FM/KBAQ 89.5 FM Public Radio	OH Predictive Insights	Pridestaff (Pro Young 31, Inc.)	Sunland Asphalt, Inc.	Village Health Clubs & Spas - DC Ranch
KPHO-TV CBS 5/ KTVK Channel 3 "Arizona's Family" (separate memberships)	Olsson	Prisma Graphic	Telgian	Village Health Clubs & Spas - Gainey
KPMG, LLP	On Media Publications	Prison Fellowship	Terros Health	Village Health Clubs & Spas - Ocotillo
KTVW-Channel 33-Univision	On Semiconductor	Protecht	The Aarons Company, LLC	Vitalant
Kutak Rock, LLP	Optima Tax Relief	Quarles & Brady, LLP	The Brewer Companies- Benjamin Franklin Plumbing	Vitalyst Health Foundation
Lewis Roca Rothgerber Christie, LLP	Pacific Office Automation	Quick Quack Car Wash	The Maguire Company	Vonage
LGE Design Build	Pacific Premier Bank	Quicken Loans	The Palazzo	Wells Fargo Bank - Corporate
Littler Mendelson, P.C.	Paradox	RED Development, LLC	The Phoenician	Western States Petroleum Association- WSPA
Local Motors	Perkins Coie, LLP	REDW, LLC	The Vanguard Group	Whataburger
Lockton Companies	Peters, Cannata & Moody, PLC	Republic Media	The Weitz Company	Willetta Partners, Inc.
Lyft, Inc.	PetSmart, Inc.	Republic Services, Inc.	Tiffany & Bosco, P.A.	World Wide Technology
Manheim Phoenix	Phoenix Children's Hospital	Resolution Copper Company	Total Ride	WSP USA
Maricopa Community Colleges District Office	Phoenix Medical Psychiatric Hospital	RSM US, LLP	TowerHunter, Inc.	Zovio
Mario E Diaz & Associates	Phoenix REALTORS	Salt River Project - SRP	Triadvocates, LLC	
Marsh USA, Inc.	Phoenix Suns Basketball	Scandinavian Designs Furniture - PV Mall	Tuft & Needle	
Maryvale Revitalization Corporation MRC	Phoenix Toxicology & Lab Services	Scutari & Cieslak Public Relations	United American Industries Inc., dba Wisdom Natural Brands	
	PHP Commercial Painting	SEA LIFE AZ Aquarium	UnitedHealthcare Community Plan	
	Pinnacle Transplant Technologies	Sheraton Phoenix Downtown	University of Advanced Technology (UAT)/ Perimeter 83	
	Planet Fitness - Buckeye	Signature Consultants	University of Arizona	
		Slalom Consulting		



PRO BUSINESS PRO ARIZONA

SUPPORT THE CHAMBER'S
POLITICAL ACTION COMMITTEE

For nearly 40 years, the Chamber's PAC has identified and supported pro-business candidates for state and local offices, regardless of political affiliation.

Government leaders at the state, county, and local levels make decisions impacting businesses every day. From health care to business regulations, these decisions influence the economic vitality of the community. It is vital for area companies to support candidates that will understand the impacts of their decisions on Greater Phoenix businesses.

How can you help?

For a minimum contribution of \$10, you can help elect pro-business leaders by supporting the Chamber's PAC! Contributions are not tax-deductible. No corporate contributions are allowed.

phoenixchamber.com/pac

PAC Process

Candidates submit
questionnaire on their
policies and positions



PAC board
reviews questionnaires



Select candidates
are interviewed



PAC board votes to
endorse candidates and
contribute financially to
select endorsed candidates

POLICY EVENTS

Whether virtual or in-person, the Greater Phoenix Chamber hosts prominent public policy events throughout the year to connect you with city, state, and federal elected officials. The Chamber's events provide you with opportunities to stay in the know about key issues impacting your business. Attend an upcoming event to learn more and get connected!



LEGISLATIVE KICK-OFF RECEPTION (VIRTUAL)

There's no better way to celebrate the start of the session than at the Chamber's annual Legislative Kick-Off Reception. Tune in to start the year off in-the-know by learning about our elected leaders' top priorities for the 2021 legislative session.



CAPITOL CONVERSATIONS (VIRTUAL)

Capitol Conversations attendees meet state legislators, learn about critical issues affecting Arizona, and develop skills to work effectively with political leaders and government agencies. Virtual roundtable discussions provide guests the opportunity to connect personally with council members.



MAYOR'S STATE OF THE CITY ADDRESS

The Mayor's State of the City Address brings business leaders and community members together with the city of Phoenix leadership for a conversation about the future of the city. The Mayor's State of the City Address is a great opportunity for companies of all sizes to meet city leaders, council members, and other representatives.



LEGISLATIVE WRAP-UP

After months of dealing with the state's business, lawmakers pack up and head back to their districts. The Legislative Wrap-Up is an opportunity to learn how the business community fared at the state Capitol. Upon the adjournment of the legislative session, several key legislators and policymakers discuss the impact of new policies on business.

To see all upcoming events, visit phoenixchamber.com/upcomingevents

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